



INVESTOR CONFERENCE

# AUTOMOTIVE & INDUSTRIAL

March 2022



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# AGENDA

#01 SOITEC AT A GLANCE

#02 AUTOMOTIVE & INDUSTRIAL

#03 SmartSiC™

# 01

## SOITEC AT A GLANCE

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# SOITEC DESIGNS SEMICONDUCTOR MATERIALS TO MAKE THE WORLD



MORE  
**CONNECTED**



MORE  
**ENERGY  
EFFICIENT**



MORE  
**INTELLIGENT**



# FOCUSING ON 3 STRATEGIC MARKETS TO EXPAND OUR PRODUCT PORTFOLIO

## MOBILE COMMUNICATIONS



### MAIN DRIVERS

- 5G mmW
- 5G sub-6 GHz
- Mobile infrastructure
- Wi-Fi 6

### SOITEC PRODUCTS

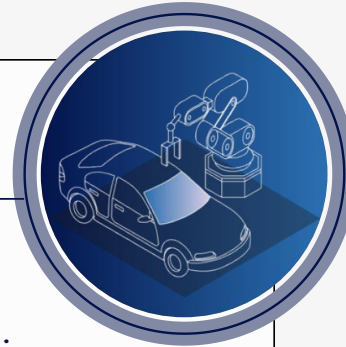
RF-SOI

FD-SOI

POI

GaN

## AUTOMOTIVE & INDUSTRIAL



### MAIN DRIVERS

- Autonomous cars
- Vehicle electrification
- Infotainment
- Industry 4.0

### SOITEC PRODUCTS

Power-SOI

FD-SOI

SiC

GaN

## SMART DEVICES



### MAIN DRIVERS

- Edge computing
- 3D sensing & Healthcare
- Smart home & Smart cities
- Data centers

### SOITEC PRODUCTS

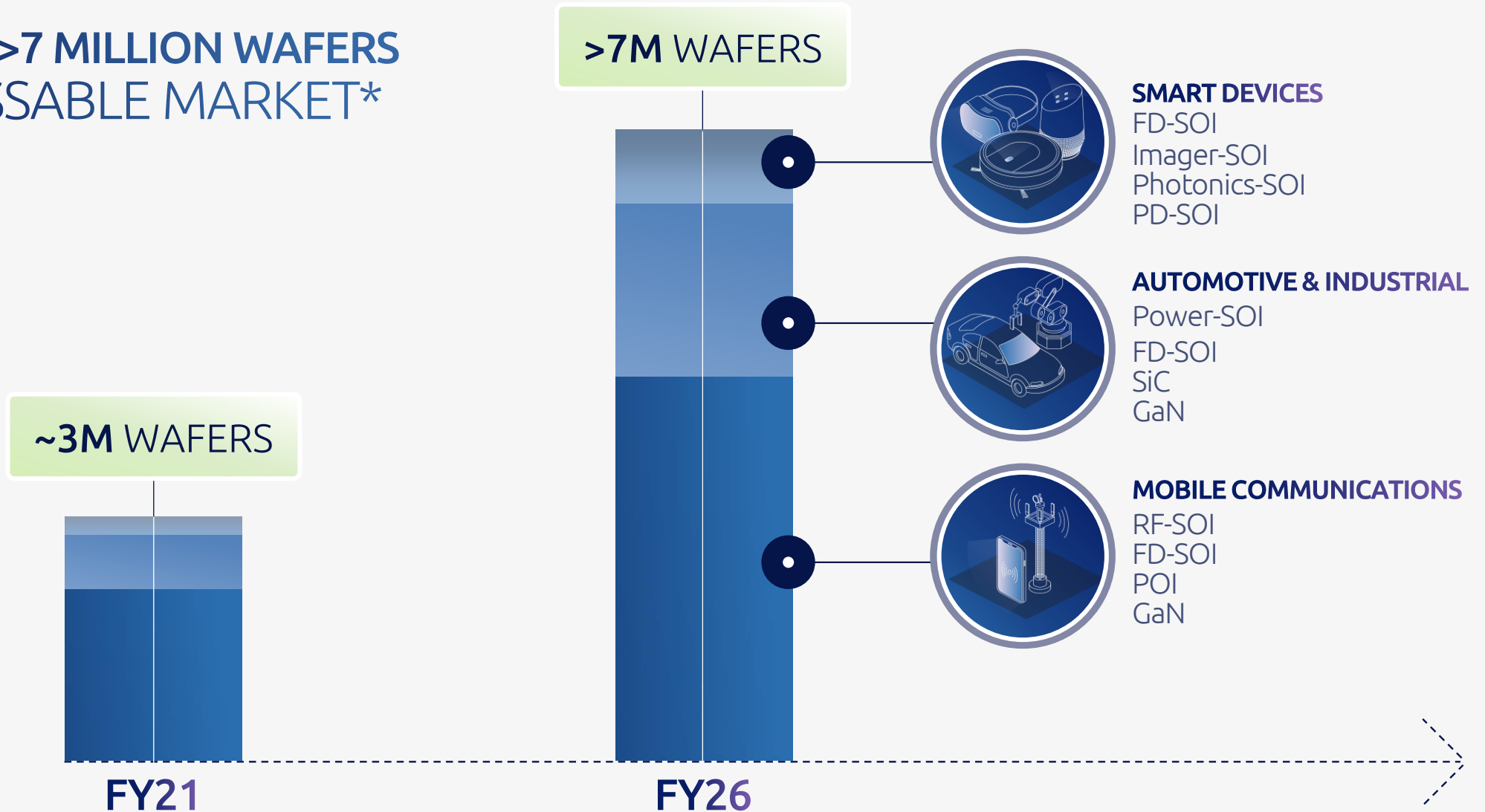
FD-SOI

Imager-SOI

Photonics-SOI

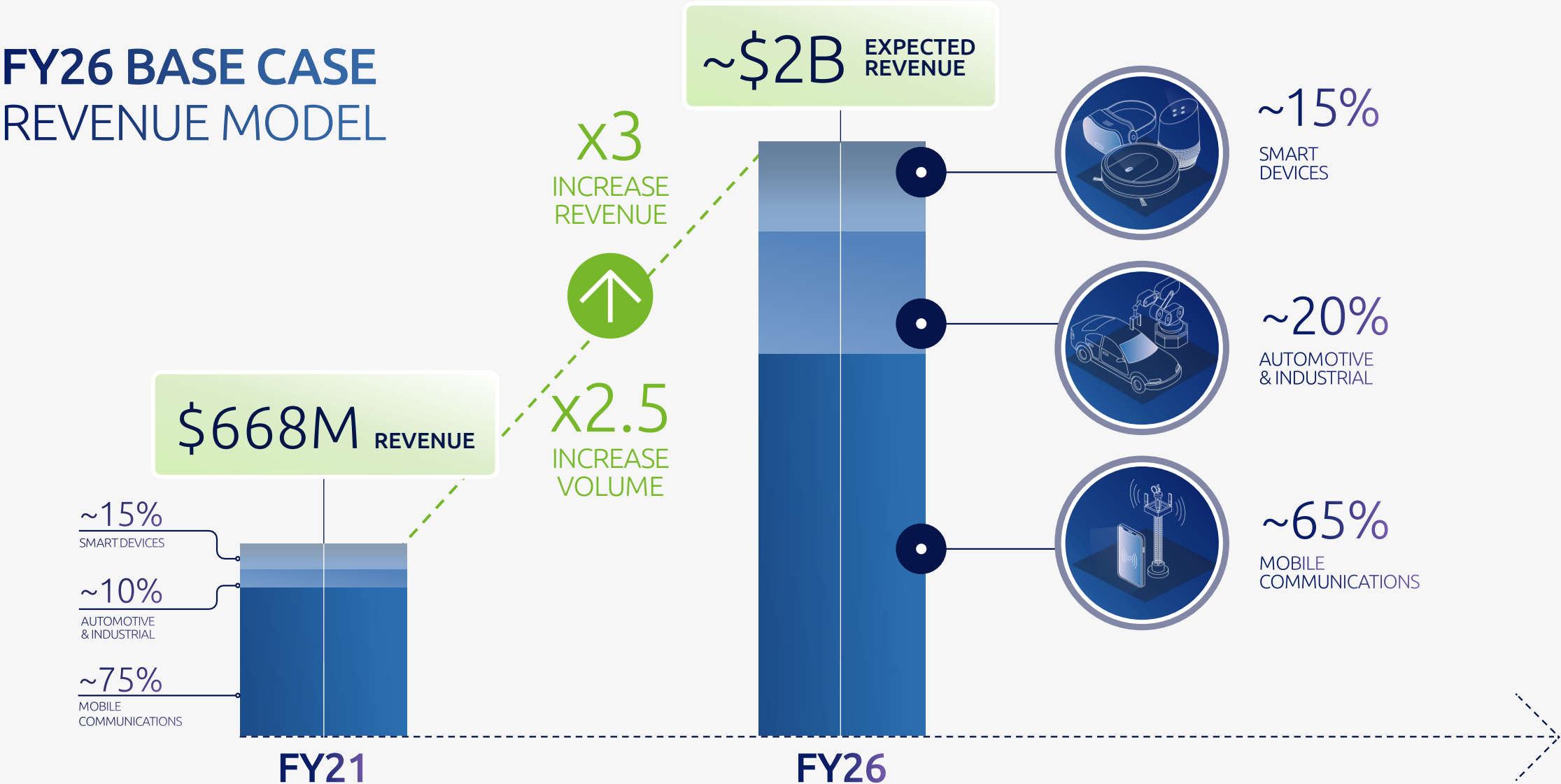
PD-SOI

# SERVING >7 MILLION WAFERS ADDRESSABLE MARKET\* BY FY26



\*Engineered substrates market opportunity

# FY26 BASE CASE REVENUE MODEL





# DELIVERING ON OUR ESG COMMITMENTS

## SHARING VALUE CREATION WITH ALL STAKEHOLDERS

Our corporate purpose voted in July 2021 perpetuates our engagements towards sustainability and all our stakeholders

Soitec is taking action for the  
United Nations Sustainable Development Goals



### GROUP PRIORITIES



#### GROWTH

Expand and protect the core business



#### PROFITABILITY

Protect into adjacent markets



#### PEOPLE

Adjust the operating model



#### SUSTAINABILITY

Support our value creation strategy

# 02

## AUTOMOTIVE & INDUSTRIAL

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# SOITEC PRODUCTS PORTFOLIO

## AUTOMOTIVE & INDUSTRIAL

### APPLICATIONS

- Autonomous driving systems
- Connected car
- Vehicle electrification
- Industry 4.0



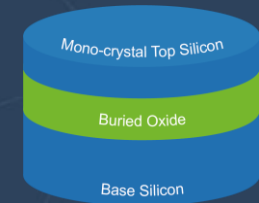
### SOITEC PRODUCTS ENABLE

- Autonomous driving
- Infotainment
- Vehicle electrification



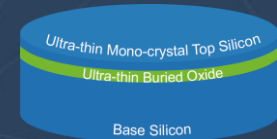
#### Power-SOI

Power management ICs,  
In-vehicle networking  
& gate drivers



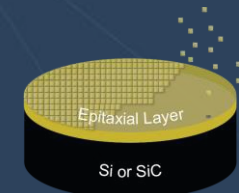
#### FD-SOI

MCUs, ADAS-Radars  
ADAS-Vision



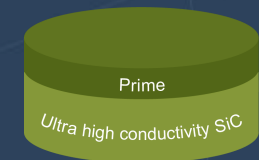
#### GaN

DC-DC 48V converters



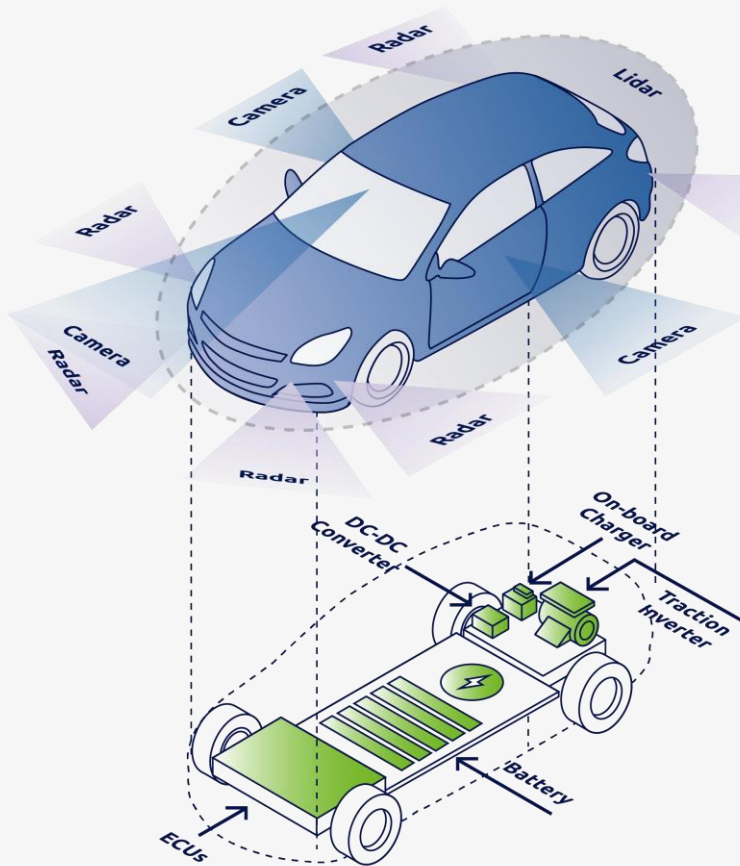
#### SmartSiC™

Automotive  
electrification



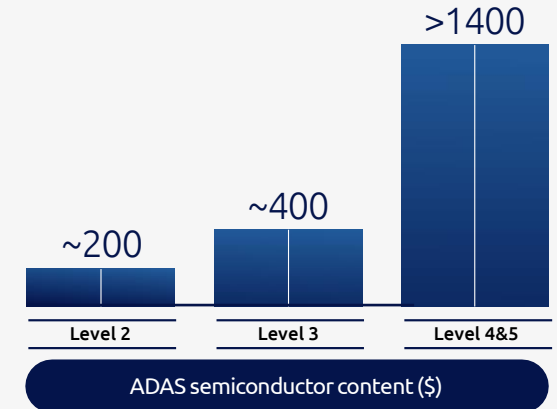
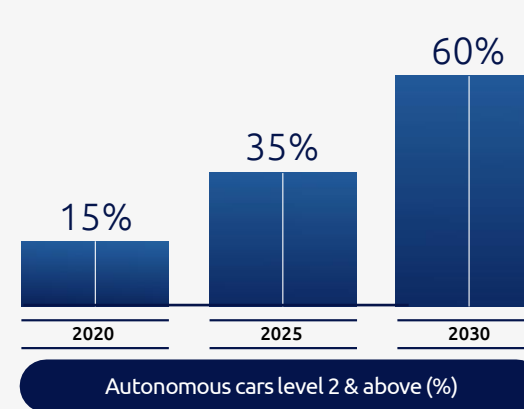
# AUTOMOTIVE MEGATRENDS

## DRIVE INNOVATION FROM SYSTEMS TO SUBSTRATES



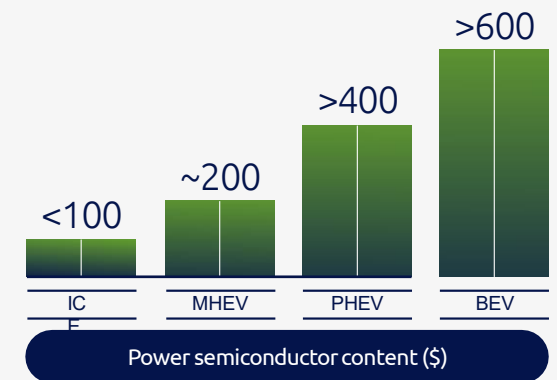
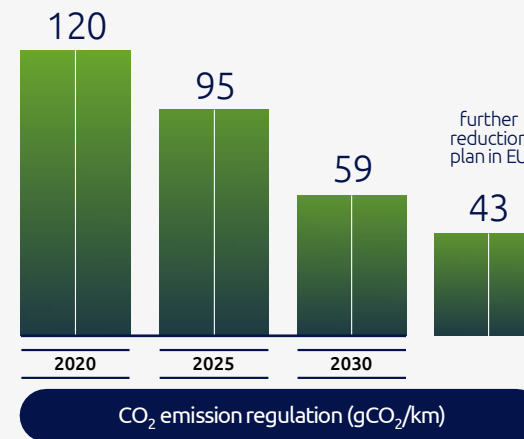
### DIGITALISATION

Fusion processor  
Radar processor  
Image sensor  
Domain controller



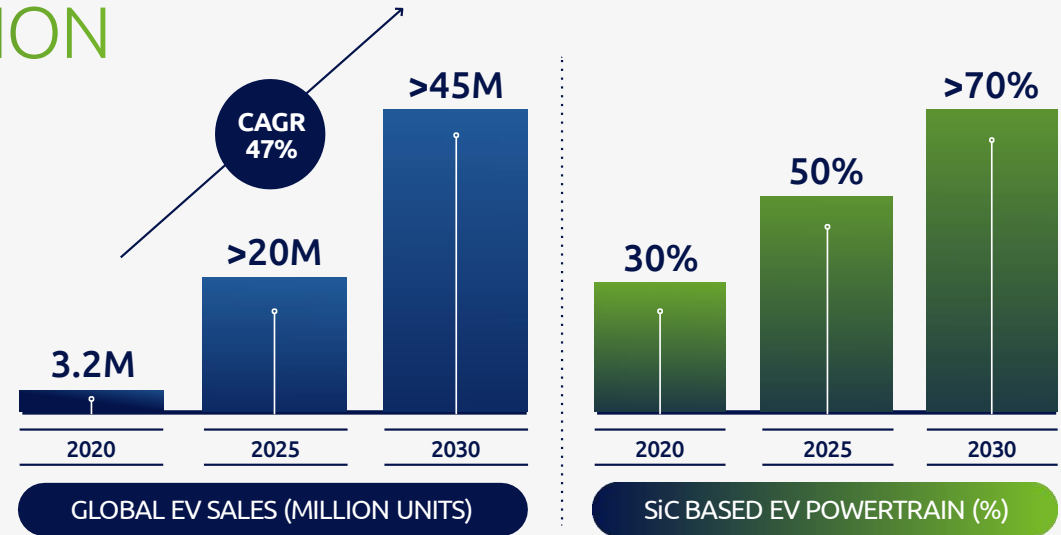
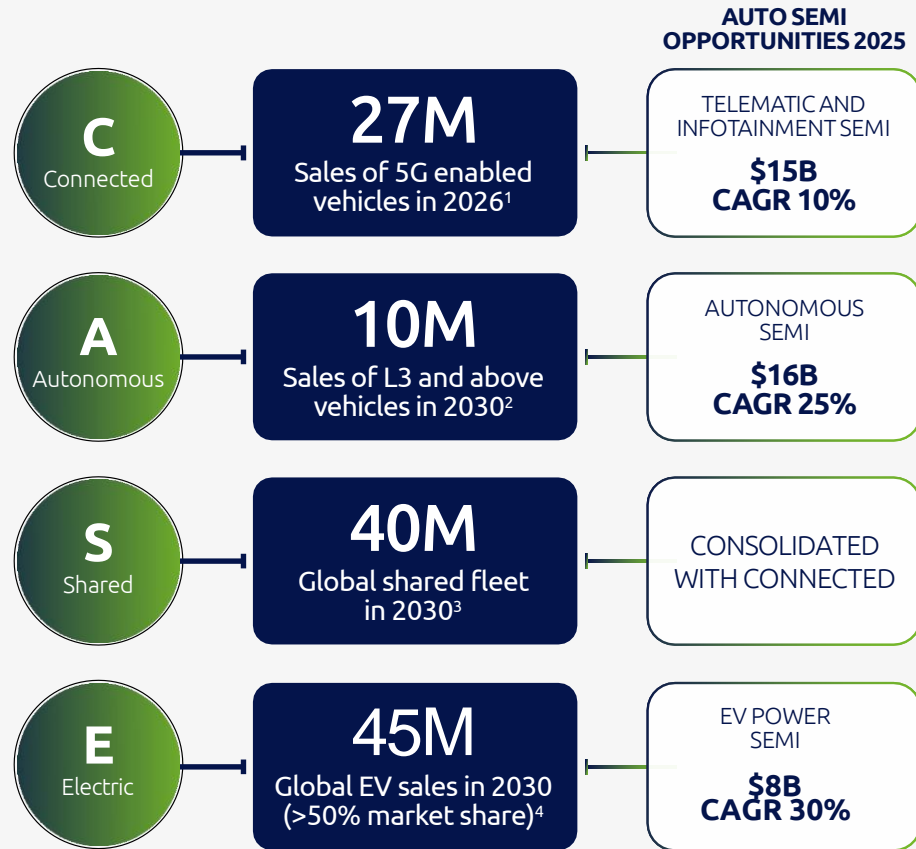
### ELECTRIFICATION

SiC Diode  
SiC MOSFET  
GaN MOSFET  
PMIC  
BMS  
Gate drivers  
Smart actuator



Source: Soitec estimates, Infineon, NXP, IHS, The International Council on Clean Transportation (ICCT) 2020

# ONCE-IN-A CENTURY TRANSFORMATION IN AUTOMOTIVE MARKET



**SIC IS KEY TO  
ADDRESS THE  
CHALLENGES OF  
EV ADOPTION**



Weight



Reliability



Thermal conductivity



Range anxiety



Charging time



Cost

(1) v.s. 2020: Zero 5G vehicles; (2) v.s. 2020: Zero L3+ vehicles; (3) v.s. 2020: 19m global shared fleet; (4) v.s. 2020: 3.2m EV sales: 4.2% market share Sources: Soitec estimates, LMC, IHS, NXP, IFX 2019 / CAGR (2019~2025), IEA 2021, Exawatt, Yole.

# POWERTRAIN – A CRITICAL COMPONENT OF THE EV MARKET

## Beyond added value at the system level, SiC will also tackle cost

### POWERTRAIN COST: ~10,000€

#### Electric motor

- Electric motors
- e-transmission

~1,100€

#### Battery pack & modules

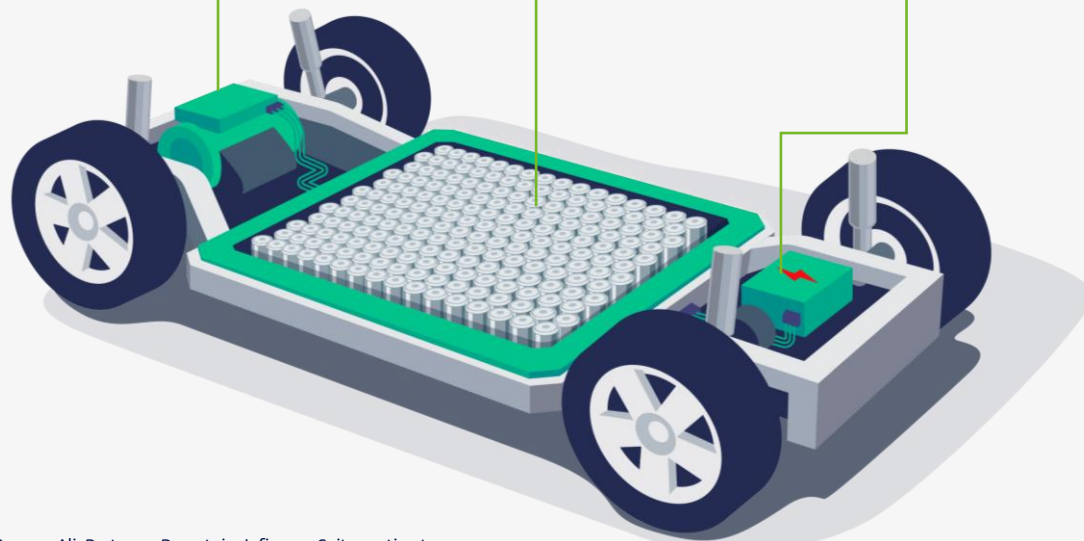
- Battery pack
- Modules and cells
- BMS

~8,000€

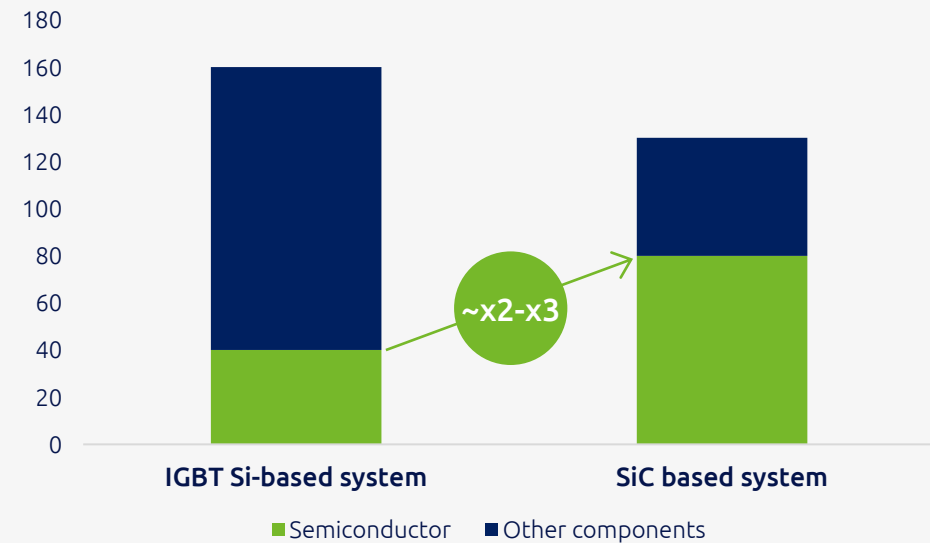
#### Power electronics

- E-drive / inverter (DC/AC)
- DC/DC Converter
- On-board charger (AC/DC)

~1,500€



### TOTAL SYSTEM COST – 15-20% REDUCTION



Shorter charge time 800V

~50% faster

Increase battery range

~5% – 10% longer

Reduce system / battery costs

~\$500 – \$1,000

Source: AlixPartners, Bernstein, Infineon, Soitec estimates



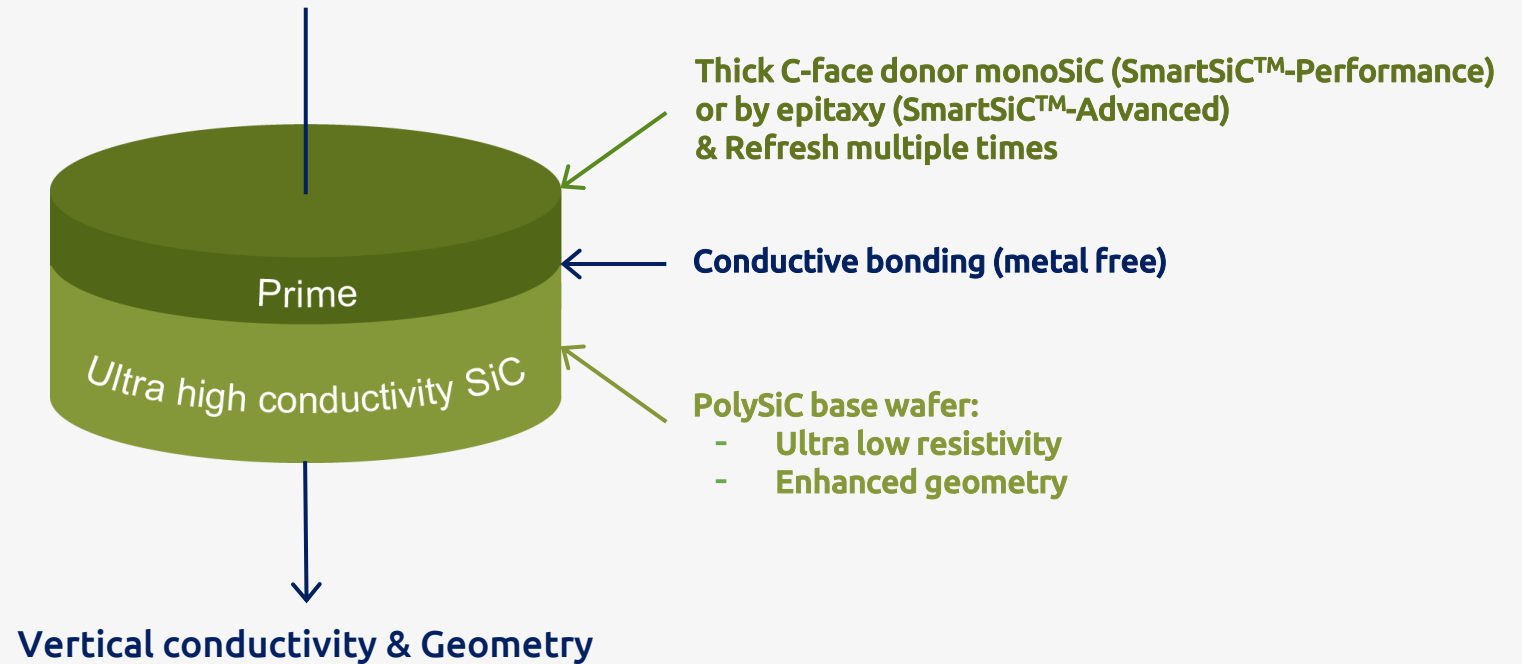
# 03

## SmartSiC™

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# SmartSiC™ SUBSTRATES & VALUE PROPOSITION

**SmartSiC™** is a new generation substrate with ultra low resistivity and better usage of monoSiC, benefitting from the re-usability



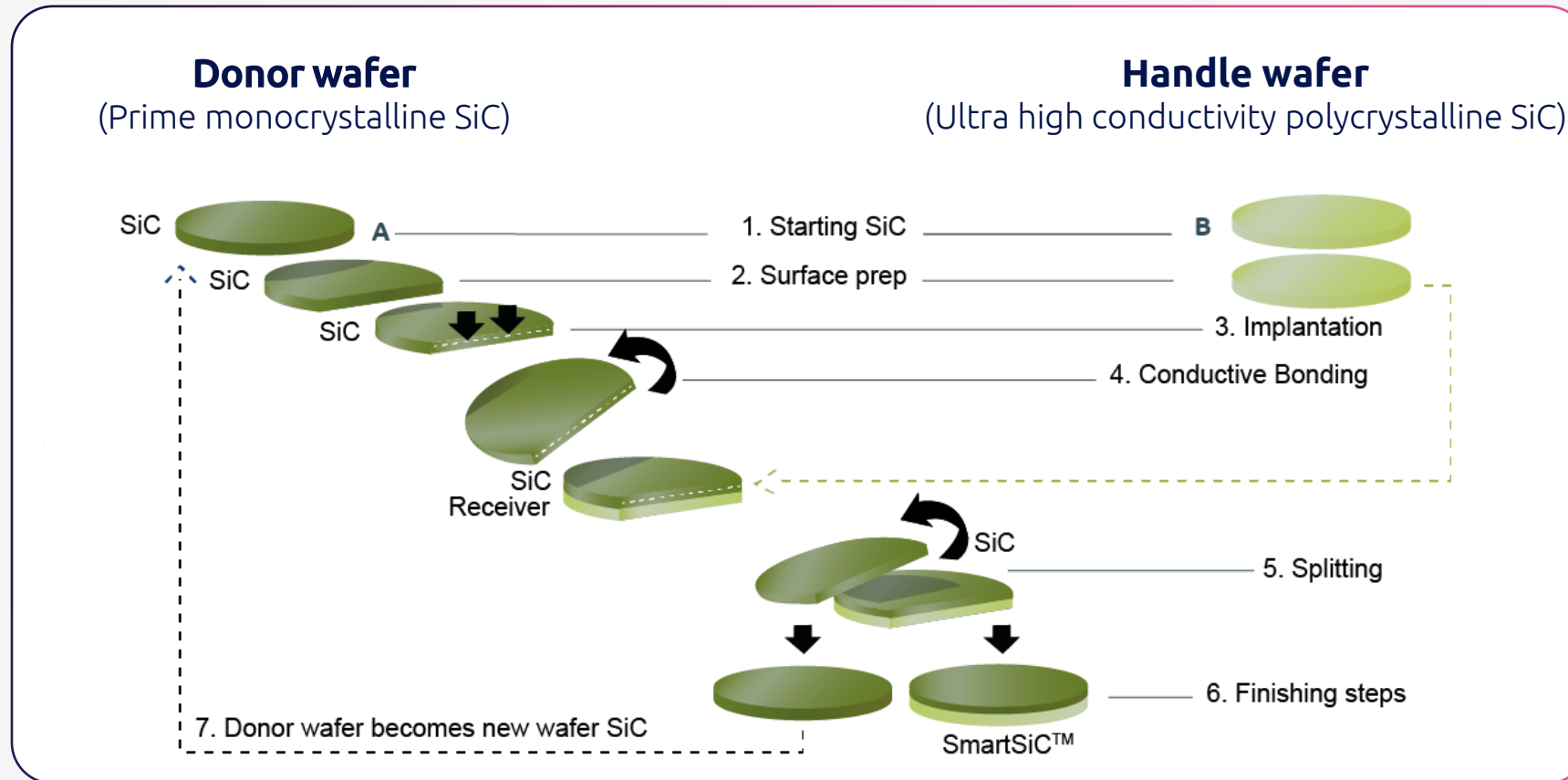
**Reducing Capex & Opex  
for device manufacturers**

**~20,000t of CO<sub>2</sub>**

Energy savings per 500k wafers  
vs. current SiC technologies

# SMART CUT™ PROCESS ADAPTED TO SiC

FULL R&D PILOT LINE RUNNING, ISO 9001 CERTIFICATION GRANTED



# PolySiC FOR SmartSiC™

## STRATEGIC PARTNERSHIPS TO STRENGTHEN OUR VALUE PROPOSITION

### STRATEGIC PARTNERSHIP

**Mersen** Strategic JDA to develop polySiC substrates designed for the Electric Vehicles market

Scope

- › Strategic JDA to develop a **new range of polySiC substrates** for the EV market
- › Soitec and Mersen teams will leverage **Soitec’s Substrate Innovation Center within CEA-Leti** to validate progress towards industrialization

Strategic Rationale

- › **Very low electric resistivity** polySiC substrates, in conjunction with SmartCut™ technology, will optimize Power / SiC Power components
- › **polySiC compatible** with SmartCut™ technology and customers specs
- › polySiC substrates will enable **higher energy efficiency**, fostering the development of more energy efficient Electric Vehicles

	Traditional SiC Monocrystalline	SmartSiC™ Polycrystalline
Cost of ownership	High	Low
Electrical performance	Limited by technology	High, enabling ultra high conductivity

### BOLT ON ACQUISITION

**NOVASiC** State of the art wafering and polishing services for high-performance semiconductors and industrial crystals

Strategic Rationale

- › Unique expertise to bring **critical technology acceleration** for SmartSiC™ and internalize polishing capabilities
- › Leverage **specific know-how** to integrate into global SmartSiC™ differentiation
- › Leverage **customer access** with leading SiC bulk & device makers
- › Opportunity to accelerate **cost of ownership reduction roadmap**

NOVASiC Business & Operations

- › **Polishing Services** – key product: 150mm SiC epitaxy reclaim
- › **Epitaxy, Wafer dicing, Edge grinding, Laser marking, Wire sawing**



# SMARTSiC™ ENGINEERED SUBSTRATES IN 150 & 200mm

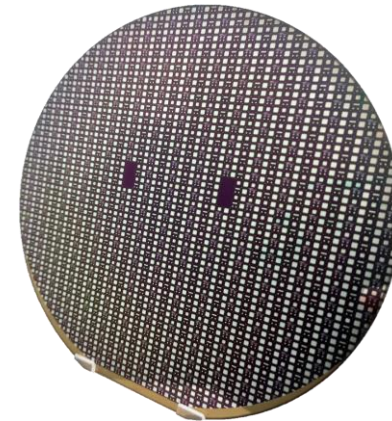
## SAMPLING AND PROTOTYPING PHASE BEFORE QUALIFYING



**FROM  
SiC BULK**



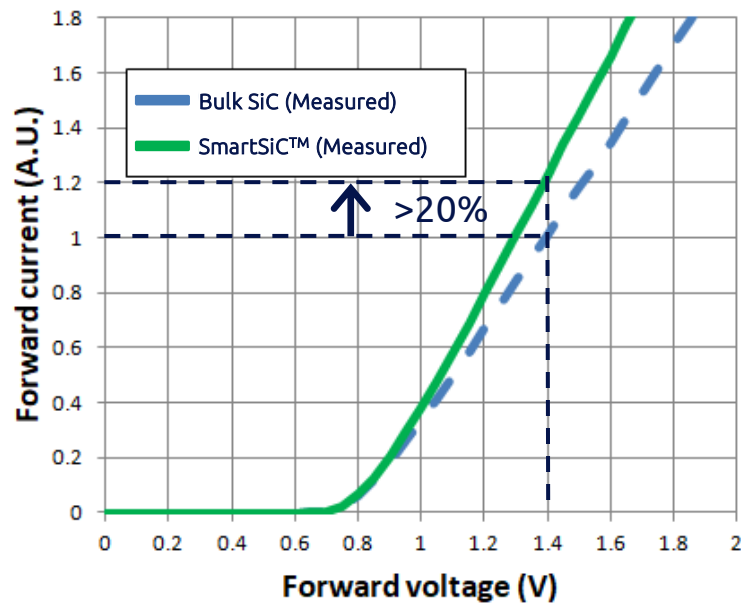
**TO SMARTSiC™  
ENGINEERED  
SUBSTRATE**



**TO POWER  
ELECTRONICS  
DEVICES**  
(DIODES AND MOSFET)

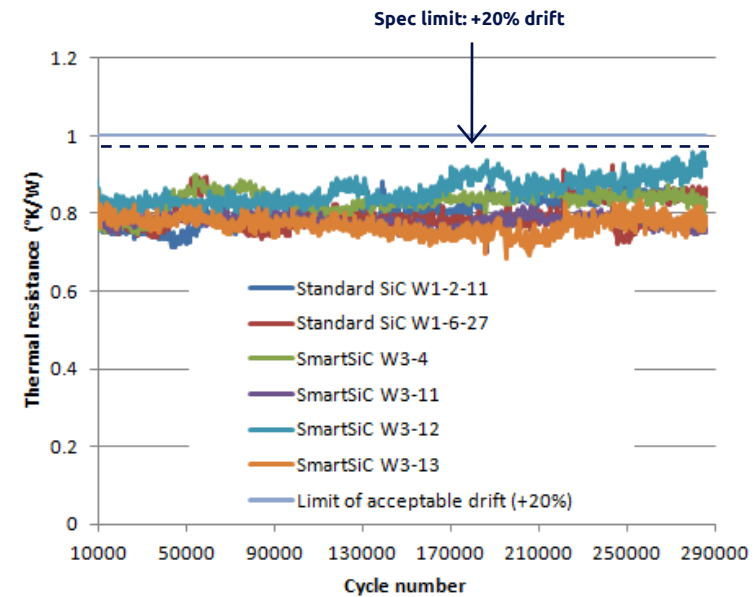
# SMARTSiC™ DELIVERS SUPERIOR DEVICE PERFORMANCE

## Proven higher amps through diodes



Enabling new designs  
for die optimization

## Proven long-term reliability through vertical Schottky structure



Power cycling test validated  
after >300,000 cycles



# SMARTSiC™ ROADMAP



## EXISTING AND FUTURE APPLICATIONS

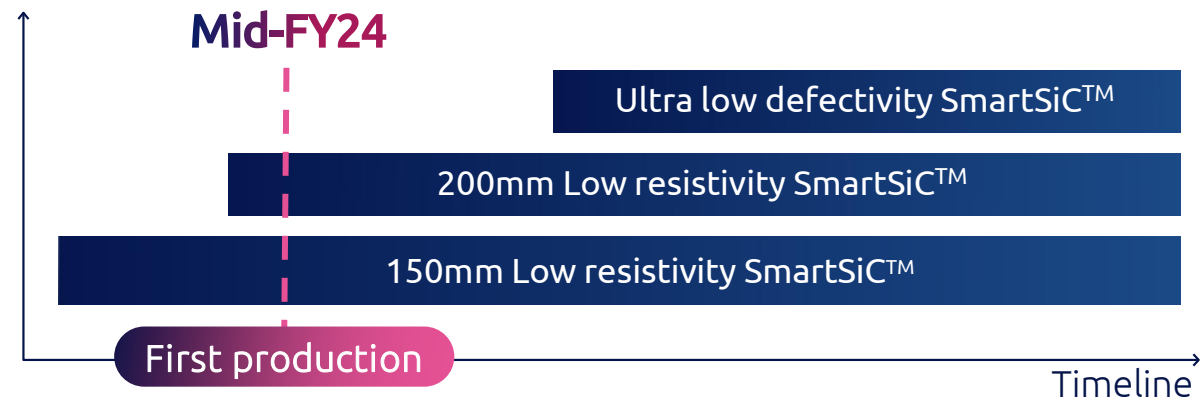
- Traction inverter system (EV's, Railways)
- On-board chargers (EV's)
- DC/DC converter (EV's, Renewables)
- DC/AC Inverters (Renewables, Industry)
- Advanced usage of SiC : Integrated motor drives, solid state breakers...

## VALUE PROPOSITION

SmartSiC™ vs SiC: **Greener**, **Faster** and **Better**

- 20,000 Tons of CO2 reduction for each 500,000 wafers vs. SiC
- 200mm scalability to accelerate SiC adoption through 10x re-usability
- Enabling new generation of SiC devices thanks to >7% improvement of resistivity

## FAMILY “SMARTSiC™ PRODUCT” ROADMAP FROM FY23





# EXPANDING OUR MANUFACTURING FOOTPRINT IN BERNIN TO PRODUCE HIGH VOLUME SMARTSiC™ SUBSTRATES

H2 FY24

Plant Qualification

Q3 FY24

First revenue

FY25

Ramp up

FY26

High single digit  
% of FY26 \$2bn  
expected revenue

**150 & 200mm**

diameters to be produced in the Fab

**March 31<sup>st</sup>, 2022**

Kick-off construction  
of Bernin 4 for SmartSiC™

**High single  
digit %**

of Soitec FY26 revenue  
generated by SmartSiC™

**Up to 1 million**

SmartSiC™ wafers per year  
(Bernin 4 fab potential capacity)

**Up to 400**

direct new jobs  
expected to be created





AUTOMOTIVE & INDUSTRIAL

THANK YOU

